

BA 309 – Ethics of Business Management

COURSE SYLLABUS Fall 2021

Instructor: Dr. Allan Samson, PhD, JD Lecture Schedule: Monday, 12:30 PM – 3:15 PM

Credits: 3 units / 45 lecture hours

Level: Mastery 1 (M1)
Office Hours: By appointment

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Textbook: Business Ethics, 5th edition, Crane and Matten (2020)

Oxford University Press: ISBN: 978-0-19-881007-0

Business Ethics, 9th edition, William H. Shaw (2016) Wadsworth Cengage: ISBN: 978-1-305-58208-8

Prerequisite: None

Last Revision: July 28, 2021

CATALOG DESCRIPTION

The course is an advanced review of ethical theories and value systems. Topics include moral issues, codes of ethics, conflict of interest, social and fiduciary responsibilities, the work ethics, and other situations which arise within business management.

INTRODUCTORY QUESTIONS

What's wrong with giving bribes? What's wrong with asking for bribes? What's wrong with paying money to a lower official if it will speed up bureaucratic regulations? What's wrong with large executive bonuses after company losses? What's wrong with exchanging promotions for sexual favors? What's wrong with giving expensive gifts to get a contract? What's wrong with hiring your less qualified relatives for important positions? What's wrong with using insider knowledge to buy or sell stock in a company? What's wrong with outsourcing jobs if it will increase your company's profits? What's wrong with allowing foreign contractors to hire children to produce your product if it will increase company profits? Should you report on the management of your own company if you know it is hiding or covering up hazardous chemicals if you risk losing your job? What's wrong with selling chemicals to other countries (where it is legal to do so) if it is against the law to sell these same chemicals in your own country? What's wrong with using your company's economic power to lower process in order to drive competitors out of business? What's wrong with

deregulating government rules? What's wrong with opposing government oversight? What's wrong with setting up secret overseas bank accounts? What's gone wrong with the "free market"?

LEARNING OBJECTIVES

This course will consider ethical behavior in American and international businesses. Topics will include awareness of ethical issues in organizations, stakeholder interests in organizations, the cultural background of business ethics, the ethics of income inequality, bribery and corruption, corporate dishonesty, corporate social responsibility, global ethics, codes of conduct, responsibility for foreign investors, transparency in global business, child labor, human rights in international business, regulating foreign contractors, business ethics in America, Europe, China, Japan and Islamic nations, developing a global code of conduct, socially responsible investment, ethics and the environment, whether multinational corporations can act in a socially responsible manner, and what is the relationship between ethics and capitalism.

COURSE QUESTIONS

- 1. Ethics in relation to social responsibility.
- 2. Values, ethics, and ethical leadership in relation to different situations.
- 3. Comparison of American ethical business values with those found in other international cultures.
- 4. Application of Corporate Social Responsibility and Socially Responsible Investing.
- 5. Ethical questions concerning Google, Shell IKEA, Walmart, Exxon, Pepsi, GlaxoSmithKline, Nestle, and Siemens.
- 6. How endemic are bribery and corruption?
- 7. Income Inequality - how acceptable?
- 8. Capitalism and ethics.

COURSE LEARNING OUTCOMES¹

	Course LO	Program	Institutional	Assessment activities
		LO	LO	
1	Consider the ethical issues in Capitalism.	PLO 6	ILO 3b	Assess concepts such as profit motive, competition, the
				"Invisible Hand", Inequality, alienation, Short-term focus, and work ethic.
2	Stakeholder or Shareholder	PLO 2	ILO 1b,	Assess each theory as providing
	Theory as a model for		ILO 2b,	a base for business ethics.
	business ethics.		ILO 4b	
3	What ethical theories are	PLO 6	ILO 3b	Assess the ethical theories of
	consonant with Capitalism?			utilitarianism, ethics of duties,
				ethics of human rights, and

¹ Detailed description of learning outcomes and information about the assessment procedure are available at the <u>Center for Teaching and Learning</u> website (ctl.lincolnuca.edu).

				ethics of justice as they apply to
				international business.
4	Consider the social and	PLO 2	ILO 1b,	Assess codes of ethics,
	ethical responsibilities of		ILO 2b,	corporate governance, fiduciary
	corporations.		ILO 4b	responsibility, ethics in
				advertising, insider trading,
				whistleblowing, and socially
				responsible investing.
5	Consider Free Market	PLO 2	ILO 1b,	Assess the positive and negative
	Capitalism and Income		ILO 2b,	aspects of income inequality as
	Inequality and the		ILO 4b	an engine of economic growth
	"hollowing out" of the			and the effect of regulation,
	middle class.			government spending, and
				progressive taxation.
6	Evaluate the ethical effects	PLO 1	ILO 1b,	Assess how secure the middle
	of artificial intelligence and		ILO 2b	class is in the wake of artificial
	robotization.			intelligence and robotization.

INSTRUCTIONAL METHODS

Students are expected to read the assigned chapter and articles and case studies before each class. Case studies and hypothetical problems will comprise a part of each class session. Students will consider the case studies individually and in groups.

There will be class discussions and group presentations by students on the case studies and articles.

Assignments and projects require students to actively use resources of the library. Detailed guide to business *resources of the library* as well as the description of Lincoln University approach to *information literacy* are available at the Center for Teaching and Learning website (ctl.lincolnuca.edu).

PROJECT PRESENTATION

There will be a final presentation on a topic to be decided by the students and the professor. The projects will be presented by teams on the last day of class. The presentation paper will be submitted before the end of the semester. The presentation will comprise approximately 20 per cent of the final grade.

Students' work is expected to be original.

TESTING

There will be one mid-term examination and one final examination. Both will be essay examinations. Homework assignments will be turned in. Questions on ethical case studies will be given and answered in class.

GRADING

Grading will be based on the following criteria:

Mid-term : 30 per cent Final Examination : 40 per cent Class Attendance and Homework : 10 per cent Presentation : 20 per cent

Grading Standard:

Classroom Protocol:

Grade	A	A-	B+	В	В-	C+	С	C-	D+	D	F
Points	95-100	90-94	87-89	84-86	80-83	77-79	74-76	70-72	67-69	60-66	0-59

Courtesy is expected. This includes no cell phone usage. Excessive talking will be punished by immediate beheading.

COURSE CALENDAR AND ASSIGNMENTS

The assigned material for each date should be read before the class with the exception of the first class. Class participation in discussing the material and case studies and hypothetical questions is expected.

<u>Date</u>	<u>Assignments</u>
Aug 23	Hypothetical Ethics Problems Shaw: Chapter 1
Aug 30	Crane & Matten: Chapter 2
Sep 6	No Class
Sep 13	Crane & Matten: Chapter 3 (excluding pp. 113-128) Shaw: pages 93 – 108
	Discussion problems: The Runaway Trolley; The Mignonette; The Girl in the Basement
Sep 20	Shaw: Chapter 4
	Reading assignment: David Brooks: "I was Once a Socialist. Then I Saw How it Worked": New York Times, December 5, 2019
Sep 27	Shaw: Chapter 4 (continued) Movie: "Inequality for All"
Oct 04	Shaw: Chapter 5: Corporations
Oct 11	Mid-Term

Oct 18 Crane & Matten: Chapter 6

Oct 25 Crane & Matten: Chapter 7

Nov 01 Movie: "Inside Job" (Academy Award-nominated)

Nov 08 Crane & Matten: Chapters 8 and 10

Case: "Ethics of Offshore Clinical Testing"

Discussion Case: As CEO of your company you must decide whether to market a product that could cause cancer but is economically beneficial (as in the case of some pesticides) to a less-developed country. The death rate could increase over many years but the use of the product will result in an increase in agricultural productivity and income. It is legal to sell that product inside the less-developed country, but it is not legal to sell the same product in your own country. What should you do?

Nov 15 Topical Issues:

Inequality of Income;

Corruption: Executive Compensation;

Race to the Bottom

The following articles can be accessed at:

https://goo.gl/W6S37X

Economist: "Capitalism and Inequality" (Oct. 13, 2012)

John Cassidy: "Pope Francis's Challenge to Global

Capitalism" The New Yorker, Dec. 3, 2013

Thomas Donaldson: "Values in Tension": HBR (Sept.-Oct.

1996)

Nov 22 Bodrick: "The Shakedown" (Harvard Business School Case

Study)

Case: "Boycott the Baby Killers," Crane & Matten, 3rd

edition

Transparency International Corruption Perception Index 2016

(look it up on Google)

Three NYT articles on Executive Compensation (see Articles

Link in site above)

Four NYT articles on garment manufacturing in Bangladesh exemplifying concept of "Race to the Bottom". (see Articles link in site above)

Nov 30 Presentations

Dec 06 Final Examination

FACULTY INFORMATION

Professor Samson has a B.A. in Economics from the University of Illinois, an M.A. in Economic Development from the East-West Center of the University of Hawaii, a Ph.D. in Political Science from the University of California-Berkeley, and a J.D. from the University of San Francisco.

He has been professor at Lincoln University since 2001 and has taught Business Ethics at Lincoln University for the past 15 years.

He was Chairman of the Board of Trustees at Lincoln University.

He is a practicing attorney in San Francisco.